

The Black Country and West Birmingham

Sustainability & Transformation Partnership



Our vision



**Working together to improve the health,
wellbeing and prosperity of our local population**

Leadership and governance

Over the last two years, the STP has provided us with a framework to transform our local health and care system in the Black Country and West Birmingham. It has enabled us to act systematically and together - to agree and address common challenges in a way that we could not as individual organisations.

- **Senior Responsible Officer, Dr Helen Hibbs**
(April 2018)
- **Independent Chair, Jonathan Fellows**
(July 2018)
- **Portfolio Director, Alastair McIntyre**
(in post from December 2018)
- **Recruited x3 STP Programme Management Office (PMO) roles** (November 2018)

STP Clinical Leadership Group – monthly

- Establishing clear, robust and manageable processes to provide clinical leadership and assurance across work programmes

STP Partnership Board - quarterly

- Sets the vision, strategy and pace of STP development
- Oversees the delivery of the Partnership
- Ensures effective collaborative working

STP Health Partnership Board - monthly

- Identifies and advances collaborative priorities across the health system
- Oversees delivery of national NHS targets
- Aligns integrated, place-based delivery in each locality

Our progress to date



Individual Placement Support (IPS) service in all localities



Meeting targets for extended **GP access**



Black Country and West Birmingham named **GP retention intensive** support site



Black Country and West Birmingham pilot site for **personalised care**



New Black Country Pathology Service due Autumn 2018



Action plan to **transform maternity** services in place



New Perinatal Mental Health Community Service launching Autumn 2018



Providers working in collaboration

Delivery and commissioning of some mental health services **'as one'** by April 2019



Maternity Voice Partnerships

in each locality



Walsall and Wolverhampton **Stroke Service Reconfiguration**

STP Independent Chair and Portfolio Director **appointed**



Clinical Strategy

Building on our strong place-based integration and financial performance, we are developing an STP clinical strategy which is clinically led. This strategy will inform service delivery across the Black Country and West Birmingham

It will make a difference to local patients by:

- Reducing unwarranted variation and duplication across health and care services
- Helping to address the triple aim: improve people's health, improve the quality of services and deliver financial stability.

The strategy has 12 priority areas: Cancer; Mental Health; Learning Disability Services; Maternity and Neonates; Children and Young People; Urgent and Emergency Care, Cardiovascular Disease, Clinical Support Services, Pathology, Musculoskeletal conditions; Respiratory Disorders and Frailty.



Clinical Strategy

Our current areas of focus are:

- **Cancer** – developing joint commissioning intensions across the Black Country and West Birmingham
- **Mental Health** – some services delivered and commissioned as one by April 2019
- **Learning Disability services** – new models of care implemented from September 2018
- **Maternity and neonates** – Action plan to develop maternity services by September 2018
- **Primary Care** – local place-based plans in development

We recognise that effective clinical engagement is fundamental to the delivery of our clinical strategy. Over the next few months we will be engaging with local clinicians and communicating with patients and the public, before launching the strategy in November 2018.

As part of this work, no current decisions have been made about redesigning local health and care services.



Primary Care

Primary care is at the heart of our place-based plans and is integral to delivering improved health and wellbeing.

- Clinical champions in our four place-based areas
- GPs shaping and forming primary care networks
- GPs working together with secondary care to improve clinical pathways
- Local Medical Committee (LMC) engagement taking place in each area and at STP level
- Primary care involved and helping to shape workforce development
- The STP has received placements for up to 10 GP clinical fellowships
- New fund to aid GP retention - up to £400,000 will be made available to the STP to promote new ways of working and offer additional support to local GPs
- STP Primary Care Strategy launched - sets out how primary care services will be delivered across multidisciplinary integrated teams, seven days per week
- Meeting targets for extended GP access across the STP

Delivering integrated care by 2020

Building on our strong track record of delivery and innovation in the Black Country and West Birmingham, the STP will work collaboratively with its health and care partners to move towards an Integrated Care System (ICS).

We believe by bringing health, social care and voluntary sector organisations together, we can achieve improved health, wellbeing and prosperity for our local population.



Sandwell and West Birmingham – Healthy Lives Partnership

The Healthy Lives Partnership is bringing health and social care together across Sandwell and western Birmingham

- Midland Metropolitan Hospital –opens in 2022 - safe and sustainable acute services integral to our success
- GP practices working together in 11 Primary Care Networks (PCNs)
- Commissioner and provider alliances set up to ensure services work together
- Voluntary and community sector involvement will ensure the patient voice is central to our planning



- **Focus on early intervention**
- **More care in the community**
- **Hospital care there when needed**
- **Care commissioned for outcomes, not activity**

NHS long term plan

The NHS is planning for the next 10 years and needs to decide how services will change and improve. Planning has been split into three areas.

1. Giving people the right care at different stages of their lives

This is about how we help everyone have better health and wellbeing at every stage of people's lives, from birth to old age

2. Improving health in particular areas

Such as cancer services, services for heart and lung health, mental health and learning disabilities and autism services

3. Putting the right things in place for NHS services to improve

This is about what is needed to make sure that services are available and can improve

The NHS believe these areas have the greatest potential to deliver improvements to the way the NHS provides care.

NHS long term plan – patient and public engagement

The NHS is committed to ensuring that the long term plan will be based on the advice and experience of patients and the public and other stakeholders, including clinical experts.

During September, over 18 working groups comprising of local and national health and care system leaders, clinical experts and patient/voluntary sector representatives attended over 150 meetings with stakeholders. More than 2,000 submissions were received through the NHS online portal, representing the views and interests of 3.5 million people.

Local engagement

When the NHS long term plan is published later this year, the STP will use this to develop a ‘local’ five year plan for how we will deliver these improvements across the Black Country and West Birmingham.

When developing our local plan, we want to provide staff, patients, the public and other stakeholders with the opportunity to help us determine what the long term plan means for our area, and how services need to adapt and improve in the short and medium term.

Challenges/risks

- Collaboration across our 18 partner organisations
- Unwarranted clinical variation
- Recruitment and retention of clinical workforce
- Financial sustainability
- Development of population health management
- Digital innovation
- Primary and community care estates
- Wider determinants of health

Thank you.

